

**Oxfordshire Joint Health and Overview Scrutiny Committee**

**Date of Meeting:** 10 March 2022

**Title of Paper:** Integrated Care System/Integrated Care Board Update

**Purpose:** The following paper aims to provide the Oxfordshire Joint Health and Overview Scrutiny Committee with an update on the work in hand to (subject to legislation)

# Integrated Care System/Integrated Care Board Update

## 1. Introduction

The current priority for the Integrated Care System (ICS) development programme is ensuring a safe and effective transfer of functions from the CCGs to the new Integrated Care Board (ICB), as well as continuing to deliver our present health and care services. Whilst this naturally means there is a focus on the development of governance, supporting our staff and the transactional elements of setting a new organisation it is important to remember that the purpose of these changes are to make it easier for health and care organisations to come together to plan and deliver joined up services – integrated care – and to improve the health and wellbeing of people who live and work in their area.

The four main aims for the ICS are

- improve outcomes in population health
- tackle inequalities in health outcomes, experience, and patient access
- enhance productivity and value for money
- help the NHS support broader social and economic development

Importantly for our residents this does not change the way care is delivered and accessed on 1 July 2022. Patients and service users will continue to access these services in the same way as at present, typically, in the first instance, through their GP.

## 2. Current position

### 2.1 *Parliamentary process*

As members are aware the Health and Care Bill is still going through the parliamentary process. This is supplemented by guidance from NHS England/Improvement (NHSE/I) based on the draft legislation so is still subject to change and updates.

A new target date of 1 July 2022 (previously 1 April) has been set for the ICS statutory arrangements, including the establishment of ICBs. CCGs and their associated statutory duties will now remain in place until July, with the first quarter of 2022/23 serving as an extended preparatory period.

### 2.1 *Recruitment update*

Members will be aware that Javed Khan was appointed as Chair Designate of BOB ICB in October. In January he began attending introductory meetings with partners across the system.

The Non-Executive Director post advertisements closed last month, and prospective candidates have undergone interviews. We are working through the final stages of the selection process and will share the outcomes of this in due course.

The consultation process, for the current CCG Executives, for the ICB closed in January. Feedback received concerned role outlines and descriptions, reporting arrangements, the allocation of responsibility to address health inequalities and where commissioning should sit in the new ICB. The following mandatory roles, Chief Medical Officer, Chief Nursing Officer and Chief Financial Officer, are now out to advert with interviews scheduled to take place in late March. Work has also commenced to fill the Executive Structure on an interim basis, whilst recruitment campaigns to substantively fill the roles are conducted.

Sonya Wallbank commenced as Director of People and Organisational Development designate for the ICB in December. Last month Amanda Lyons joined BOB as the Interim Director of Strategy and Partnerships for the ICB. Her key areas of focus will be developing our 18-month plan and putting our five-year strategy into place, which will include work on provider collaborative assurance.

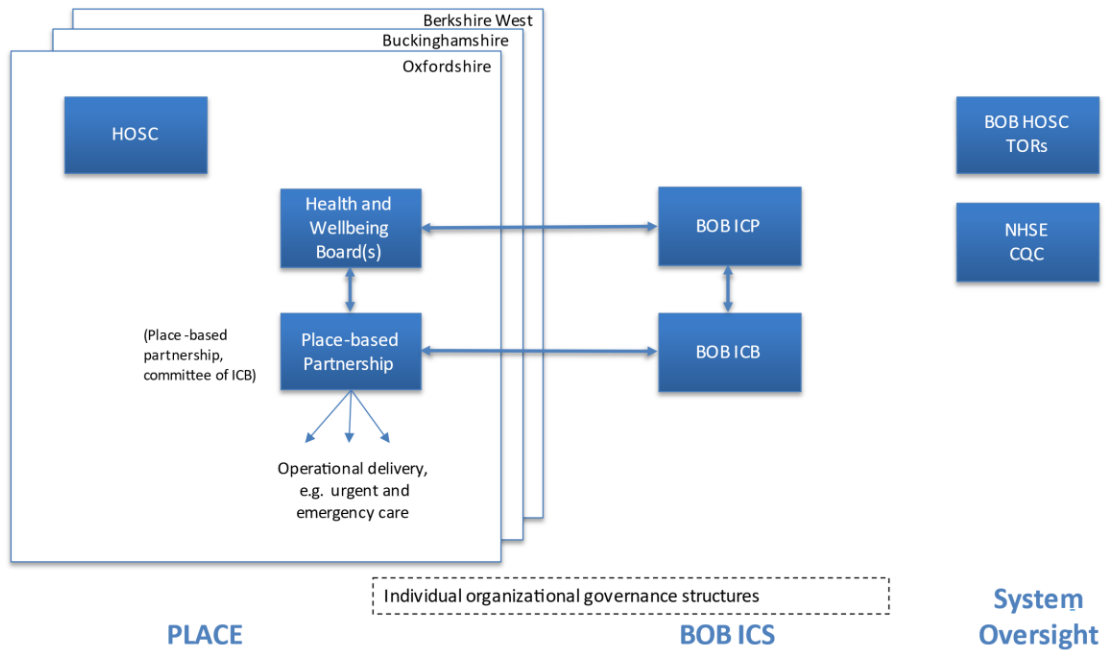
### *2.3 Availability of information on ICS development*

BOB ICS has created a public-facing engagement website. It also contains a range of information relating to the evolving ICS, including key papers and submissions in a single, easy-access digital library. The website can be found at [BOBICS \(engagementhq.com\)](https://bobics.engagementhq.com). The update papers on ICS Development that have been taken to the CCG Governing Bodies are all available on this site.

### **3. Draft Integrated Care Board Constitution**

As part of our work to establish the Integrated Care System, we have started drafting the constitution for the Integrated Care Board (ICB), based on the model constitution provided by NHS England which stipulates the mandatory requirements and which bits are for local determination. The ICB constitution is an important document that sets out what the ICB will do and how it will work. A first draft of the constitution prepared following engagement with our system partners was shared with the HOSC Chair, we also made this available on our new engagement website (as outlined in 2.3 above). We have recently made some additions to the first draft and also transferred it to the most recent NHSE/I template; this version is available here - [BOB ICB Draft Constitution | BOBICS \(engagementhq.com\)](https://bobics.engagementhq.com)

It is important to note that there are many mandatory requirements to the constitution and that this is only a part of our overall suite of governance documents. In line with guidance the first constitution will meet minimum mandatory requirements and any additional information developed will be incorporated into the governance handbook. For example, the description of the role and functions at "Place" in line with the outline below will be included in the governance handbook. The development of Place is occurring in discussion with our local authority and NHS partners.



It is the CCGs working with the ICB Chair and Chief Executive designates who are responsible for the development and submission of the ICB constitution. NHSE/I agree the constitution, and this is then enacted through the establishment order. Throughout the development process the CCGS are engaging with partners (for example discussions with Local Authority chief executive and leaders, presentations to all Health and Wellbeing Boards, discussion with NHS Trusts/Foundation Trusts and primary care leaders) about the core governance structures and how this could operate. We have also made the draft constitution publicly available to ensure wide input to the final document.

We are waiting for a revised timeline to be published by NHSE/I but have been told that the next draft of the constitution has to be submitted to NHSE/I on 14 April 2022.

The final constitution will be publicly available alongside all the supporting governance documents.